



ESSEX COUNTY IMPROVEMENT AUTHORITY  
*we focus on improvement*

155 Passaic Ave. 4th Fl. | Fairfield, New Jersey 07004 | tel. 973.575.0952 | fax 973.808.0528

October 16, 2003

To Whom It May Concern:

I write this letter in my capacity as the Executive Director of the Essex County Improvement Authority.

This letter is to confirm that the firm of Project Development International, Inc. (PDI) was selected by the County of Essex, State of New Jersey, as their Owner's representative to provide expert assistance in the mitigation of damages being incurred by the County.

The County embarked upon the construction of a US\$416 million government facility with multiple prime contractors. The damages arose out of that construction project.

PDI involvement consisted of their immediate implementation of their Construction Riskontrol services plan of action. Construction Schedule Review and Progress Analysis and their Claims Impact Intervention services have been actively utilized on this project.

The County of Essex has greatly benefited from our retention of PDI's experience and expertise in the mitigation of damages incurred, the prevention of further damages, and the management of timely project completion.

We strongly recommend that any governmental agency seriously consider utilizing PDI as your owner's representative on your future projects. PDI provided us with a level of trust, experience, and expertise which we found invaluable in the pursuit of our capital improvement project.

Lastly, I offer this recommendation as not only as the Executive Director but also as a former Essex County elected official. If anything further is required please feel free to contact me.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'James R. Paganelli', is written over the typed name.

James R. Paganelli